



TOTAL CONSCRIPTION!

Your
QUESTIONS ANSWERED

TECHNOCRACY
INC.
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THE conflict of world events compels the United States to install the designed direction of the strategy of total war or face disaster.

This designed direction of national operations cannot be attained if America permits business and party politics to dominate the administration of America's war effort.

The structure of America's economy demands that we Americans abandon the haphazard conflict of private and group interest in order that we may win this war and thereby defeat the enemies of America and win the peace.

America cannot achieve a fighting national morale and internal efficiency while some Americans gain wealth and economic advantage in war prices, war profits, war wages, and war racketeering through the spilling of the blood of other Americans in defense of the country.

THEREFORE, Technocracy proposes that the Government of the United States shall conscript the Men, Machines, Materiel and Money of the nation—with national service from all and profits to none.

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Your Questions Answered

PART I: NATIONAL OPERATIONS

1 Why Is Total Conscription Necessary?

IT IS STATED by Selective Service and Manpower Commission officials that America will have 13,000,000 men in the Army plus about 2,000,000 in the Navy and Marines for a total of 15,000,000 men in the Armed Forces. In addition, to satisfy the military demands of this great body, to feed it, clothe it, send it across the seas, and to provide for civilian needs, America will require the full-time services of another 64,000,000 civilians on our railroads, factories, warehouses, mills, mines, and farms. One half of these will be in war production.

Our 'labor pool' in 1942 is considered to be about 54,000,000 men and women. The additional millions required by the Armed Forces and production indicate the magnitude of the problem. This problem demands new methods.

We cannot build an armed force of 15,000,000 men by voluntary effort; we cannot recruit the services of 64,000,000 civilians by voluntary effort; we cannot operate the factories, mills, and farms of America by voluntary effort when they must be operated as one single mechanism.

America is a mechanism. The march of world events has laid down a job for this mechanism, and as a mechanism it must be controlled and operated by designed direction. Haphazard voluntary

contributions, volunteer service, the labor market, and free enterprise—even though they are all motivated by the highest patriotism—cannot operate this mechanism under this new order of magnitude. Total war demands the total mobilization of all the resources, all the skill, and all the equipment of America.

Total Conscription is necessary, not because Technocracy advocates it, but because this is a total war, a technological war, and a world war. These facts demand that we Americans do more than voluntary participation can accomplish. America has not yet completely mobilized its resources, has not yet adopted a scientific, designed direction. America will not attain this designed direction as long as it permits business, party politics, labor, farm bloc, and thousands of other conflicting group interests to dominate the administration of the war in divided and voluntary operations.

Conflicting private and group interests must be submerged and replaced by compulsory national service. America must abolish production for profit at a price and substitute in its place the engineering design of production for the strategy of a total war offensive.

America cannot achieve a fighting national morale and internal efficiency when some Americans gain wealth and

economic advantage in war prices, war profits, war wages, and war racketeering while other Americans are spilling their blood in defense of the country. The men who give up their lives are conscripted to do so; the rest of us must be

conscripted into national service even as those who die. We can do this only by freely adopting a plan of *total* mobilization—with national service from *all* and profits to *none*! Who can say that he deserves more!

2 What Does Total Conscription Include?

TOTAL CONSCRIPTION is a designed national operation. It is specific. It includes the Men, Machines, Materiel, and Money of the nation. Some programs of so-called total conscription advocate merely conscription of people; others contain loose statements about capital and labor. But if there is conscription of people, as there will be, the Government must also conscript the tools they use. This means that the Government of the United States must mobilize

all the factories, *all* the equipment, and *all* of the buildings used in production, distribution, and services as well as the people. It must also conscript or 'freeze' the *entire* financial, corporate wealth of the nation for the duration. The four 'Ms'—Men, Machines, Materiel, and Money are necessary for complete national mobilization. When this 'M' Day arrives all America will be included in one coordinated unit operation.

3 How Will Total Conscription be Installed?

TOTAL CONSCRIPTION can be installed only by the Government of the United States. To preserve national unity and stability it will have to be inaugurated constitutionally by the duly elected Congress transmitting the required authority to the Commander-in-Chief of the nation who is Franklin D. Roosevelt. Total Conscription can be installed under the provisions of the Constitution and the laws of the land. This is the only way that Total Conscription can be installed in America.

Technocracy is sponsoring this program and publicizing it so that the people of America may be cognizant of the effect which the march of world

events is having on the internal operations of this country. Technocracy's analysis of the physical operations of the North American Continent has shown that this country and this Continent is capable of a production far beyond our present efforts provided that the physical operations are organized scientifically under technological direction.

The people of America must realize the need for such a program in order that they may exercise their prerogative as citizens in bringing such a program before their Government. The pressure of physical events has made Total Conscription necessary; an informed public will demand and achieve its adoption.

4 What Does 'Conscription of Men' Mean?

ALL EFFECTIVES, male and female, between the ages of 18 and 65, shall be conscripted by the Government of the United States for national service.

The demands of war production will require that people be assigned directly to the war effort. The war of production demands the conscription of men and women as much as the war of the battlefields.

All able citizens will thus be in the direct service of the nation whether they

are in the armed forces or in civilian activity. Those in the Armed Forces will be under command of the Armed Forces as now. Those in manufacturing and other civilian services will be under the direction of the technological command in which they serve.

It is to be noted here that this is not merely a *labor conscription* program. Technocracy is opposed to the conscription of Labor alone. This program includes manpower, but only as one phase.

5 What Does 'Conscription of Machines and Materiel' Mean?

ALL OF THE EQUIPMENT and physical facilities of production, transportation, communication, and mining will be placed under national direction to work unhampered in the war effort. Technocracy's design of Total Conscription therefore requires that the Government of the United States conscript for the duration of the war and six months thereafter *all* of the equipment and physical facilities used by the nation. This includes the equipment and physical facilities of:

- a. Rail, truck, bus, water, and air transportation.
- b. Telegraph, telephone, and radio communication.
- c. Public utilities and power production and transmission.
- d. The manufacturing industries.
- e. The oil wells and refineries.
- f. Mines and mining operations.

The Treasury Department would issue

certificates of deposit showing the equity of corporations and individuals in the property conscripted. All of the financial transactions and bookkeeping records of the corporations engaged in these activities would be 'quick frozen' for the duration and they would cease to operate as private corporate enterprises engaged in producing for profit at a price. They would all become national 'arsenals' of total war producing the requirements of the nation.

The *materiel* consists of the apparatus and supplies of an organization as distinguished from its personnel. Included in materiel are all of the manufactured supplies, foodstuffs, clothing, and raw materials necessary for carrying out any given operation or series of operations.

Under Total Conscription the title to all materiel (whether originating from agriculture, mining, manufacturing, the forest, or the sea) shall be transferred to the United States Government before it can be shipped by any common carrier—rail, truck, air, or marine.

6 What Does 'Conscription of Money' Mean?

THE CONSCRIPTION of money means the suspension of all corporate financing, buying, selling; the suspension of profits, interest, rent, dues, taxes; and the freezing of the financial operations of states, counties, and municipalities.

When all manpower and all plant facilities have been conscripted in the service of the nation in preference to private or group interest it is automatically necessary to suspend all ordinary financial transactions. Therefore, all dividends, profits, interest, rents, taxes, union and other dues would be suspended for the duration and a moratorium would be declared on all debt and litigation. In other words business would be frozen.

The Government of the United States would institute the conscription of all corporate wealth and its attendant institutions such as banks, trusts, and insurance companies. Monetary wealth would be frozen.

The states, counties, and municipalities would remain as political units, but their financial status would be 'quick frozen'

for the duration.

To ensure the continued operation of functions performed by the various states, counties, and municipalities the Government of the United States would have to assume all of the financial indebtedness and obligations of the states, counties, and municipalities. The Government of the United States, in return for assuming such financial obligations, would arrogate to itself the power of levying all taxes which are now levied by them. The powers of taxation thus assumed by the Federal Government would then remain dormant for the duration owing to the general suspension of all taxes.

Conscription of money would not mean that people's bank accounts and savings would be taken from them. These, too, would be frozen for the duration to be returned intact, but this would not deprive anyone of security or a livelihood in the interim, for the government would assume this responsibility for every resident of the nation, thus freeing every citizen for the one big job.

7 How Would Business be Conducted?

NO BUSINESS would be conducted in the sense that we now consider business. We cannot conduct a total war with 'business as usual' and if we stop to think, we see that we cannot conduct a total war with the methods of business at all.

Total Conscription would call for the suspension of all so-called 'business' activities as outlined in the previous question.

There would be no markets and competitive trading—no buying, selling, or government purchasing from corporations and individuals. The title to all materials, whether originating from agriculture, mining, manufacturing, the forest, or the sea would be transferred to the United States Government before being shipped on any common carrier. This means that individual corporate purchasing and government purchasing

from private corporations will be replaced by mass government purchase (allocation or requisition). This can be reduced to the simple formula: that every purchase order is for the full 30-day operation-output of mine, factory, mill, etc.

This will eliminate the tremendous flood of purchase orders, shipping bills, invoices, checks, drafts, contracts, and general red tape now involved in the production of every bullet, gun, tank, and plane.

Individual and corporate enterprise

must suspend their privileges for the duration of the war period if the nation is to survive, just as all blocs and pressure groups must suspend their privileges for the welfare of the nation as a whole. This program is not directed against corporate enterprise, and it is not directed against labor or any other special interest group; it is directed toward the winning of the war! No conscription of manpower in America can be either equitable or efficient if corporate enterprise is not likewise conscripted.

8 How Will Production and Distribution be Carried On?

THE PHYSICAL facilities of rail, bus, water and air transportation; telegraph, telephone, and radio communications; power production and transmission; manufacturing; oil wells and refining; and the mines *are the collective technology by which America produces.*

Each of these functions will become coordinated, not under a political bureaucrat, but under the operating heads of the industry itself. A technological command of each industry will be appointed by the Commander-in-Chief of the nation to coordinate and conduct the operations of each sequence whether it be transportation, steel production, or the manufacture of planes.

Production and distribution will be carried out by these functions on the basis of the production orders received by them. These production orders will be blanket output orders with the necessary technical specifications, but without the price tag. Such a system of operations will make it possible to run the entire productive plant at full load factor—24 hours a day, 365 days a year.

Under present practices ten thousand purchasing orders might be sent to a large cement company within 30 days by two thousand different contractors for building the structures required by the war program. Under Technocracy's proposal the entire output of the cement plant is purchased on a blanket output purchasing order for a 30-day period. This blanket, operation-output purchasing order would eliminate the tremendous issuance of purchase orders, contracts, subcontracts, shipping bills, invoices, government checks, and stops and starts in production.

All production under such a government mass purchasing order of bulk materials and manufactured goods will be shipped to Regional Commodity Terminals accurately located at transportation centers and producing centers throughout the country and at seaboard. These Commodity Terminals then become the reserve materiel bank of the United States.

No shipments of materiel, whether by land, sea, or air, would be shipped to

individual consignees. It is consigned to materiel banks in specific Commodity Terminals. All materiel for consumption in the area of a Commodity Terminal is consigned from the materiel bank of the Commodity Terminal to the ultimate consumer either for direct con-

sumption, for further manufacturing process, or for shipment to the battle areas.

All production and distribution would become, in effect, one gigantic Continental Service of Supply for the Armed Forces and the civilian population.

9 How Will Importing and Exporting be Controlled?

THE TOTAL CONSCRIPTION Victory Program provides that the Government shall conscript all of the physical facilities and equipment of all export and import corporations, and that the Government of the United States shall be the sole importer and exporter.

These facilities include shipping, all of which will be taken over and operated as a United States Merchant Marine, thus enabling the Government to secure more thorough control of shipping and achieve maximum efficiency through

the allotment of cargo space. Private trade in the face of a global supply problem must cease.

As the Government will be the sole importer and exporter, the importing and exporting of commodities merely for a profit will cease and trade will be limited to commodities essential to the war effort. The Lend-Lease operations of the Government in supplying our Allies in this total war can therefore be conducted more effectively than ever before.

10 What Becomes of Patents?

TOTAL CONSCRIPTION provides that the Government of the United States shall conscript immediately all patents, inventions, and processes extant in our national domain whether of domestic or foreign ownership.

This clause of Total Conscription, like many others, has already been contemplated by our Government. In April 1942, a bill was presented in Congress that was described as 'a selective service act drafting patents.' The bill provides that during a war the President may acquire patents 'by donation, purchase, or taking.'

A vast potential lies unused.

It is estimated that there are at least 61,000 enemy-owned patents registered in this country. These are in addition to the hundreds of thousands of patents owned outright by citizens of this country.

These patents cover thousands of inventions and processes indispensable to war production and many of them are withheld from full use through patent restrictions. The only method whereby these processes may be released fully to the service of the nation is by a total conscription of all patents, foreign and domestic, for the duration and six months thereafter and the suspension of all royalties for that period.

11 Could Americans Send Money Abroad?

No. In order to maintain control of public purchasing power and because of the fact that the Government would be the sole importer and exporter the transfer of funds abroad would have to cease for the duration. Total Conscription therefore provides, as a stabilization measure, that the Government shall prohibit the transfer of United States' purchasing power in the form of currency, notes, drafts, or money orders by all corporations and residents of the United

States to any corporation or resident of any alien country. It is to be noted particularly at this point that the transfer of Lend-Lease supplies to our Allies will not be restricted in any way, nor will the importing of necessary supplies be hindered. These activities will be carried on by the nation as functions of supply for the world-wide battlefront and, furthermore, the many restrictions now placed on such movements will be removed.

12 Will Total Conscription Stop Inflation?

TECHNOCRACY proposes Total Conscription as a national system of rationing control of all flow lines of goods and services as the only solution to the control and simplification of our war effort and to provide a guaranteed standard of living at a frozen price level.

The standard of living and a price level can be controlled in only one way, *i.e.*, through the complete control of all national flow lines of goods and services. Before the United States entered the war and when the threat of inflation seemed far away Technocracy stated that prices could not be controlled by legislation, free markets, priorities, or unlimited individual corporative purchasing. One of the principle functions of Total Conscription is the control of the standard of living and the price level through control of national flow lines. Today, price inflation is well under way, despite the gallant efforts of the Office of Price Administration and successive legislation.

If prices, rents, profits, and wages are permitted to rise, as they are doing

steadily, then the cost of living automatically soars with them. Wages cannot be frozen unless rents and the prices of services and materials are also frozen. The present policy of fixing a price ceiling for many materials slightly higher than the previous price level in reality only provides a greater price spread for the handlers of those materials and is thus practically a guarantee of greater profits than at the old prices. Ceilings are constantly having holes punched through them. The efforts of the farm bloc to raise parity prices of farm products is a sample of this process which the President endeavored to correct by his Labor Day ultimatum for further enabling legislation by Congress.

Under Total Conscription the Government would control all materiel flow lines by having title to all materials, thus eliminating all buying, selling, and corporative purchasing and the resulting upward fluctuation of prices. In the consumer goods field the process of supplying all citizens with a high standard sub-

sistence allocation of food, clothing, and medical care would guarantee the stand-

ard of living and remove the inflationary process of rising costs.

13 What Will Happen to the War Profiteers?

AS TOTAL CONSCRIPTION will eliminate profits, fees, and commissions no American will get rich through the spilling of the blood of other Americans in defense of their country. The scientific operation of our war economy would automatically eliminate such features. It is inevitable that in the rapid spending of billions of dollars per month there will be innumerable cases of excessive and unwarranted prices charged for materials of war. The Price System operates on the basis of charging whatever the traffic

will bear, and war is always a golden opportunity for the chiseler. From a strictly physical standpoint such practices do not make for efficiency and constitute a drag on production. Spokesmen for the United States Chamber of Commerce and the National Association of Manufacturers will say that the profit motive must remain as an incentive to produce. Is this the measure of patriotism? Did the boys in the Solomon Islands demand a percentage on each bullet and a bonus for their blood?

14 What Is My Obligation as a Citizen?

BEFORE WE can enroll 15,000,000 men in our Armed Forces, before we can mobilize 64,000,000 civilians in supplying the demands of the nation, and before we can fully engage our great technology both the people and the Government of the United States will have to assume a new obligation—a *new contract of citizenship*.

On the one hand, the Government of the United States, will be economically responsible for every resident of the national domain. Total Conscription requires that the Government provide sustenance and security to all of its citizens—food, clothing, shelter, medical care, and a national scale of pay.

On the other hand, the people of the United States must contract to serve the national interest to the exclusion of their own interests for this period of crisis.

This new obligation means that the people of America must freely surrender for the duration their right to conduct business, their right to collective bargaining, their right to charge prices, their right to create debt, their right to be free to chisel their fellow men. They must adopt national service as their part of the contract of citizenship.

The man in the Armed Forces has already surrendered these rights. He cannot get rich, he cannot bargain with his commander, he cannot strike, he cannot buy and sell the implements he uses.

America will have to adopt compulsory national service in place of selling the war to big business, selling it to the labor unions, selling it to the farmers, selling it to finance capital, and selling it to the public through various forms of economic bribery. The men who do the

fighting are in national service now and Technocracy contends that such national

service must become the permanent national duty of all Americans.

PART II: PEOPLE AND TOTAL CONSCRIPTION

15 What Will Everyone Be Paid?

TOTAL CONSCRIPTION provides that all citizens shall serve on the same basis or scale of pay as the Armed Forces. All citizens will be placed on the same standards of food, clothing, and medical care as the Armed Forces.

As the same scale of pay which applies to the Armed Forces will apply to civilians alike, no executive or manager will receive more than a general, and no one will receive less than a private. The standards of food, clothing, and medical care will be identical throughout the nation regardless of rank or social position.

All non-employable dependents such as wives with children, invalids, the aged, and the children will receive the same allowance. The allowances will be identical throughout the nation regardless of rank or social position.

In all cases, the pay, food, clothing, and medical care, and the allowances will be the same for civilian operatives as for the Armed Forces. The subsistence requirements of the nation would be measured and determined in advance so that malnutrition will be eliminated and adequate medical care provided for all.

There will be those, now deriving excessive profits and excessive wages from the war program who will resent being placed on a parity basis with those in the Armed Forces, but Technocracy

takes the position that if it is good enough for the Armed Forces it is good enough for the rest of us!

It will not only be good enough, but for the average will be more than they now can have! In accordance with the 1940 census the average income of 37,435,740 persons receiving wages or salaries (of \$5,000 or under) was \$800. Only one percent of the grand total of people receiving wages or salaries made more than \$5,000 per year. Contrasted with the low average income of all earners in the nation are the top salaries paid to executives and others as listed by the United States Treasury for the fiscal year ending in 1941:

Louis B. Mayer, Loew's Inc., \$704,425.60 salary and bonus.
Thomas J. Watson, International Business Machines Corp., \$100,000 salary and other compensations of \$446,294.26.
Eugene E. Grace, Bethlehem Steel Co., \$180,000 salary and \$298,144 bonus.
George W. Hill, American Tobacco Co., \$120,000 salary and \$336,415.36 bonus.
Francis A. Countway, Lever Bros. Co., \$30,000 salary and \$408,778.70 bonus.
Bing Crosby, \$452,314.81 from two motion picture firms.
William S. Paley, National Broadcasting System, \$204,319.
R. T. Vanderbilt, R. T. Vanderbilt Co., \$220,000.
A. A. Somerville, R. T. Vanderbilt Co., \$270,205.
C. W. Deyo, F. W. Woolworth Co., \$201,779.
W. S. Gifford, American Tel. and Tel., \$210,150.
James Cagney, actor, \$362,500.

These few are selected at random from hundreds in these high brackets. These, like all other people, would be sworn in to executive or other duty in accordance

with their present functioning and capacity and would be paid in accordance with their rank. Total Conscription would place the right man in the right job.

16 Will People be Able to Buy What They Need?

IN ADDITION to his or her allotment of food, clothing, and medical care every citizen will have currency to spend. This currency will not be spendable in the buying of raw commodities and manufactured goods in the channels of business, but will be used for certain extra consumer goods—just as the soldier spends his currency purchasing power.

The pay will be sufficient to provide for all of such requirements in view of the fact that there will be a moratorium on rent, taxes, mortgages, installments, and dues. For their extra consumer-goods-purchasing the people will use the same money we use today in coinage and bills of one dollar denomination. Checks, bank drafts, etc., will not be used.

17 Is the Average American Opposed to Total Conscription?

OVER THE TWO YEARS that Technocracy has been advocating Total Conscription the record shows that the average American is in favor of any Constitutional and orderly rearrangement of our national operations if such an arrangement will win the war and if everybody else is in it too! After Pearl Harbor and during 1942 when Total Conscription was presented to the public in full-page newspaper advertisements from coast to coast, the favorable response from Mr. and Mrs. John Doe American was overwhelming.

The people of America are tired of compromise, tired of inefficiency, tired of bungling. The people of America are ahead of the press and the Administration in their desire for action.

Some group interests attempted to run counter to this favorable reception. Through the press an attempt was made to bury the program under an avalanche

of sneers and accusations. Technocracy was misrepresented, sometimes as a fascist organization and sometimes as a communist organization. The officers of Technocracy were personally slandered and libelled. This pattern ran through hundreds of column-inches of newspaper space with a striking similarity. In all of these stories Technocracy was played up as a mysterious organization with a mysterious source of funds, and a dark, mysterious program. The nationally important story of Total Conscription was deliberately played down or not mentioned at all. After two months the campaign of villification suddenly and completely ceased. The press gave up. Total Conscription carried on. Amongst the thousands of letters received by Technocracy on the subject, less than $\frac{1}{2}$ of one percent have been opposed to Total Conscription. America knows what it wants and America is on the move!

PART III: NATIONAL SAFETY AND WELFARE

18 Will Americans Have Their Freedom Restricted?

A TRULY NATIONAL Victory Program will bring new obligations to the people of America and to the Government, with national service on the one hand and social responsibility on the other. War itself, and not Total Conscription, is already responsible for restricting much of our customary freedom of movement.

Americans have already surrendered certain liberties. Both coastal areas of the United States are now actually under martial law which may be exercised at any time by the War Department and the commanding officers. One of the first measures called into effect under martial law was the compulsory dim-out on each

coast. Another is the internment of Japanese nationals on the Pacific coast and their removal from that area, along with the internment of thousands of other aliens throughout the country. In Alaska and Hawaii complete martial law is enforced. Other restrictions are effected by the rationing of certain products. Americans must inevitably surrender certain liberties for the duration of the war in order that we may retain our greater liberties in the future. Total Conscription will clarify the measures necessary to preserve the national safety and the national welfare. These are specified in the questions which follow.

19 Does Technocracy Advocate Prohibition?

ONE OF THE CLAUSES of Total Conscription requires that the Government of the United States, as a measure of national safety and national welfare, shall close all public bars, and limit the sale of spirituous beverages, wines, and liquors to restaurants, hotel dining rooms, and licensed liquor stores.

This is not prohibition. The *Statistical Abstract of the United States* lists

53,284 drinking places other than those which sell food. In addition there are another 85,000 drinking places which sell food but in many of these the sale of food is a mere pretext. The bars must be closed to prevent excessive drunkenness, to prevent loose talk on production and military matters, to prevent fights and brawls between civilians and soldiers and sailors, and to preserve health standards.

20 Can Foreign Language Publications be Permitted in War Time?

TOTAL CONSCRIPTION provides that the Government of the United States, as a measure of national safety and national welfare, shall abolish all foreign language periodical publications, foreign language

advertising, and foreign language radio programs for American consumption for the duration and six months thereafter.

There are in the United States over 14,000,000 foreign born residents plus

their millions of children. Many of them have become Americans—in speech, in thought, in behavior, in loyalty. They have left their European ties behind them.

The rest of the foreign born with their children—and this group constitutes the majority of foreign born—are actually transplanted Europeans, merely living in America. They live in large national blocs in our cities and rural areas; they maintain their European identity; they keep their alien customs and their alien

loyalties. This is not a question of race, creed, or religion.

To retain their nationalistic identity these blocs support 160 radio stations in the United States which broadcast 1,500 hours a week in 26 foreign languages. They also maintain and publish 1,600 foreign language periodicals.

If America is to become one nation—one and indivisible—it must insist on the use of one language by one people from coast to coast.

21 What About Foreign Language Organizations?

THE GOVERNMENT of the United States, as a measure of national safety and national welfare under Total Conscription, shall abolish all foreign language and hyphenated American organizations, associations, and fraternal societies regardless of whether they have been formed to promote political, commercial, cultural, educational, linguistic, artistic, or other relationships.

The foreign language and hyphenated American organizations represent all of the hodge-podge politics, nationalities, ethnic groups, dynasties, claims and

counter claims of European politics. Almost all of them are lobbyists in America for support, financial and otherwise, for their particular brand of politics back home. Scores of these organizations representing enemy aliens have already been disbanded and abolished. Others, hiding behind the tolerance of which America prides itself, are equally dangerous to the unity and safety of this nation.

In the interests of national safety these organizations must be disbanded for the duration of the war and their members must become all-out, total Americans.

PART IV: COMMAND

22 How Does Total Conscription Affect the Armed Forces?

TECHNOCRACY proposes that along with the Total Conscription program there shall be a unified command of the Armed Forces with four separate commands as follows:

The United States Army shall be

directed under the unified control of a land command.

The United States Navy shall be directed under the unified control of a sea command.

The United States Airforce shall be

directed under the unified control of an air command.

The Fortifications of the Continental defense shall be directed under the unified control of a fortifications command.

The entire military command shall be

under a General Staff with the Constitutional Commander-in-Chief in supreme command.

Modern war demands that each one of the services have its own command with a unified correlation of the whole.

23 How Will Non-Military Functions be Commanded?

EACH BRANCH of industry such as steel production, each branch of transportation such as railroads, each branch of mining such as copper, each branch of communications such as telegraph systems, and every other unit of physical operation would be unified as *one sequence* and operated under its own functional command.

All of these functional commands would be directed by a technological command of the whole which would unify the national operations of production, distribution, services, and supply. The technological command of the whole in turn would be responsible to and under the unified direction of the Commander-in-Chief of the nation.

24 What Does Technocracy Mean by Continental Defense?

IN ORDER TO DEFEND any part of this Continent it is necessary to defend all parts of it. The United States, as the principle national entity of the North American Continent, must undertake the responsibility of securing the defense of the entire Continent. Defense requires an offensive strategy. Long before the United States acquired its new Continental bases in return for destroyers Technocracy advocated the acquisition of such

bases. Technocracy proposed the construction of 22 completely equipped Continental bases which may be seen on maps issued by the Organization. These 22 Continental bases, supplied from the Continental arsenals, are necessary for America to wage a Continental offensive. Unless America wages this war on the basis of a Continental offensive strategy, the United States cannot be defended successfully.

25 Does Total Conscription Include Canada and Mexico?

TECHNOCRACY'S Total Conscription program applies only to the United States. Although the United States must defend this Continent as a unit, Technocracy is not proposing an internal program for the other countries of the Con-

tinent. It is most probable that when the United States adopts Total Conscription the other countries will find it necessary to follow our example. On the other hand it is possible that Canada will lead the way and show the United States how!

PART V: SOCIAL IMPLICATIONS

26 Does Total Conscription Mean a New Social System?

No. Total Conscription is a war emergency measure for the duration of the war and six months thereafter, enacted by the Government of United States. Total Conscription is a designed direction of national operations for the purpose of waging total war.

This is not a social reform movement. It is not the social program of Technocracy, as a study of Technocracy's literature will reveal. Total Conscription was originated and designed by Technocracy and is being sponsored by this Organization as a contribution toward the maximum war effort. Total Conscription is Technocracy's only program until victory is achieved in the defeat of the fascist enemies of America.

Total Conscription will be installed by authority of the United States Government, and the Government will remain intact and retain its authority in the administration of Total Conscription. Full power will be placed in the hands of the Commander-in-Chief of the United States, Franklin D. Roosevelt. America will have the same money, the same laws, the same social structure.

Technocracy Inc. presents this Victory Program, not as a program of social reform, but so that the Commander-in-Chief—Franklin D. Roosevelt—will receive the unqualified support of the Men, Machines, Materiel, and Money of the nation necessary for the successful conduct of the war.

27 Will Technocracy Be in Charge of Total Conscription?

TECHNOCRACY will not be in charge of the operation of Total Conscription. Technocracy has no assumption of power theory. This Organization never has and never will seek to obtain any sort of political power in the conduct of the affairs of this nation.

Technocracy is a non-profit, non-political, non-sectarian membership Organization, incorporated under the laws of the State of New York. It is not a commercial organization, nor a political party; it has no financial subsidy or endowments and has no debts. Technocracy is supported entirely by the dues and donations of its own members. The membership activities of Technocracy are

performed voluntarily; no royalties, commissions, or bonuses are paid, and only a small full-time staff receives subsistence allowances. Technocracy has no affiliation with any other organization, group or association either in America or elsewhere. The membership of Technocracy is composed of American citizens only, of all walks of life. Technocracy is a composite of all the occupations, economic levels, races, and religions which make up this country.

Representing no special interest, no economic bloc, and no foreign group, Technocracy is able to take an impartial position reflecting the interest and security of America as a whole. Total

Conscription springs from the scientific analysis Technocracy has made of physical North America and is not colored by political or philosophical views. With this

structure and this background Technocracy is the logical sponsor of this impartial, all embracing Victory Program of Total Conscription.

28 What is Technocracy's Record?

THE DEFENSE and security of this Continent has always been an integral part of Technocracy's social analysis and design. Technocracy has always stood for more efficiency and more production. Technocracy was long aware of the potentialities of European and Asiatic fascist expansionism and as it became evident that the long anticipated struggle was developing Technocracy turned its attention more and more to the immediate problem of national security. Unless America wins this war this Continent will never achieve its great social destiny.

Technocracy has never permitted anyone but citizens to be members.

In home defense activities, Technocracy has participated to the full. Our Section Headquarters have been used for Selective Service registrations, for first aid classes, and air raid warden work. Technocracy's mobile sound units are used by police and fire departments.

Technocracy was the first organization in America to protest against the use of the fascist-type of extended arm salute in our schools and public gatherings and to urge the adoption of the military style of salute for all occasions.

Technocracy demanded conscription prior to the passage of the Selective Service Act.

Technocracy proposed the acquisition of Atlantic bases long before they were acquired from Britain for destroyers.

Technocracy proposed aid of \$15 bil-

lion to Britain before the passage of the Lend-Lease Act.

Technocracy has protested for years against the shipment of metals and oil to Germany, Italy, Spain, Japan and other countries.

In August 1938, Technocracy presented specifications for the Army, Navy, and Airforce to repel any attempted attack from Atlantic or Pacific, and charged that the military budget of the United States was inadequate.

In September 1939, Technocracy demanded the development of a Continental strategy and the planned generalship of all Continental operations for the security of America.

In July 1940 Technocracy demanded Total Conscription by the Government of the United States of Men, Machines, Materiel, and Money with National Service from All and Profits to None.

On December 7, 1941, Howard Scott, Director-in-Chief of Technocracy, sent a telegram to President Roosevelt in the name of the Organization placing the entire personnel and equipment of Technocracy Inc. at the disposal of the Commander-in-Chief and pledging the unqualified support of Technocracy to the Administration's war efforts.

In this telegram Technocracy urged the Commander-in-Chief to ask for a declaration of war against all of the thirteen national signatories to the axis pact of fascism.

29 Is Total Conscription Similar to Fascism?

DO WE IN AMERICA propose to fight fascism abroad while we encourage it at home? Fascism has long permeated this country and this Continent, and the Total Conscription program of Technocracy is the only social dynamic which can successfully oppose it. *America must liquidate its pro-fascists at home before it can defeat its fascist enemies abroad.* Total Conscription is the structural opposite of fascism.

Fascism conscripts men and women alone to do its bidding; fascism does not conscript wealth, economic privilege, and profits—it extends them and enhances them; fascism is authoritarian—the command is the will and desire of the leader.

Total Conscription mobilizes not only men and women, but wealth and economic power; Total Conscription submerges special privilege to make it one for all and all for one; Total Conscription will express the historic democracy of America by the emergency enrollment of the people and the nation's resources under designed direction of trained skill.

The moment that any fascist country installs Total Conscription—of Machines, Materiel, and Money, besides its Men—

it will destroy its own fascist ideology and operations, for fascism is the consolidation of a business oligarchy, an ecclesiastical oligarchy, and a political oligarchy to preserve the status quo. No fascist nation dares to place all its citizens on the same basis.

The difference between fascism and America's way of life is not merely a difference in ideology. It is a basic difference in the method of social operations. In all fascist countries, including Germany, physical wealth is produced chiefly by human toil and hand tools, while in America physical wealth is produced chiefly by technological processes using extraneous energy.

Total Conscription is American because it is based on America's technological methods of production. The great array of America's technology and its enormous productiveness—this enormous magnitude—not only make a designed direction possible, they *demand* such a designed direction. We cannot operate the complexity of our technological society either by the haphazard methods of private enterprise or by the dictates of a fascist feuhrer.

30 Is Total Conscription Similar to Communism?

THE COMMUNISTS of America themselves have provided the answer to this question. Technocracy is indebted to the communists of America for having attacked the Total Conscription program with unexampled viciousness. In page-one articles in their newspapers they have denounced Total Conscription and all its

works. They want no part of it. Total Conscription has no points of similarity to the communist party line in America. Technocracy thanks them.

This denunciation of Total Conscription by the communists was particularly pleasing to Technocracy for it immediately followed a campaign of attack and

abuse launched by the so-called 'capitalistic fascist press' of America. As Technocracy had predicted, big business and the communists would eventually roll in the mud of the last ditch together!

Communism in America is one thing, and the role of Russia in this war is another. Technocracy is unalterably opposed to the application of Marxian political philosophy to America's problems, but Technocracy takes second place to no one in its recognition of the vital functions played by Russia as an ally and the main opponent of fascism. Technocracy bows in complete admiration to the magnificent, heroic, and almost solitary

struggle waged by the Soviet Union against fascist Europe. Technocracy has advocated full aid and military cooperation to Russia and to facilitate this has urged a complete economic and military alliance between the United States and the Soviet Union. If Russia goes down to defeat the United States will have lost her most powerful ally in Europe and Asia.

Russia's existence is a matter of hard necessity to the security of America. To recognize this we do not have to embrace the philosophy of communism nor do we have to insist upon the spiritual absolution of 190,000,000 Russians.

31 Is Total Conscription Anti-Labor?

TECHNOCRACY in all of its history has never attacked Labor or been anti-Labor. The only mention of the unions in the Total Conscription program is in the following clause: 'Total Conscription calls for the suspension of all dividends, profits, interest rates, union dues, and taxes; and for a moratorium on all debt and litigation for the duration and six months thereafter.' This is not an anti-Labor clause, yet because of this clause some parts of the Labor press have accused Technocracy of being anti-Labor.

The attitude of some parts of Labor officialdom leaves Labor in a rather peculiar position. Corporate enterprise is out to get the scalp of the unions under the guise of the war emergency. The present business control of war production is very much interested in conscripting labor and nothing else. The National Association of Manufacturers and the United States Chamber of Commerce with their dollar-a-year spokesmen in the

War Production Board, together with their stooges in Congress (of whom there are a number) are quite outspoken in their desire to conscript labor only. Certain measures to accomplish this may become law before this booklet is many months old. Conscription of labor alone means that labor will be shackled to the job, moved from job to job, and will have wages frozen. The only antidote for this and the only protection for labor is Total Conscription—the Four Ms—with its provisions for protecting the standards of *all* Americans.

Unless Labor adopts a protective offensive, it will find that the labor union structure has suddenly become null and void with no compensating or protecting factors to take its place! The welfare and security of the labor union members demands that its officials call for a program of equal sacrifice and participation from all citizens, union or not, and civilian as well as military.

32 How Will America Avoid a Crushing War Debt?

EVERY WAR in modern history has piled up the national debts of all belligerents. Before America entered this war its national debt was about \$45 billion. By the end of 1942 the United States had spent, appropriated, or allocated a total sum exceeding \$205 billion. As this money is spent it will be added to the national debt. If we continue to operate under the merchandising practices of finance-capital that astronomical total may be doubled. America will be bogged down under a debt that will sap the nation's bloodstream down to the third and fourth generation and beyond.

To pay the interest on this debt and retire it over the decades of the future will require the greatest continuous tax burden ever recorded in history. A large chunk of every American's income will have to go year after year to the retirement of this debt. Every American will work several months a year to pay it.

Every American will give up some of his purchasing power and reduce his standard of living.

Can a war be fought without debt?

America can fight this war without adding a single penny to the debt structure. Total Conscription, by freezing the existing debt as it stands, and by preventing any further debt creation will enable America to emerge at the end of the war free of a new war debt, free of war taxation, and with its financial structure unimpaired. Total Conscription is the only possible way in which this can be done. Total Conscription is imperative if for no other reason than this. The alternative is clear: A war without debt, or a war debt burden for generations of Americans yet unborn. The solution is at hand. Technocracy asks every American: What do you want? The chains of debt and chaos or a designed Victory Program without debt?

33 Has Technocracy a Postwar Plan?

TECHNOCRACY has only one program—the Victory Program of Total Conscription and the related requirements of Total War. Technocracy has no program of social reformation until this war is won in the defeat of the fascist enemies of America. America, itself, has only one job—Total War, and no American, no American organization, no American group, no American business is entitled to have any other job until this one is finished.

America had and still has a rendezvous with destiny. Technocracy knows what the future of this Continent will be if we win the war. Technocracy cannot predict or make any statements about the future of other continents.

Technocracy is devoting its entire activities toward promoting this Victory Program of Total Conscription. We suggest that all other Americans and all other American organizations do likewise.

*AMERICA must liquidate
its pro-facists at home . . .
before it can defeat its
facist enemies abroad!*

What Can You Do?

TECHNOCRACY's only program is the Victory Program of Total Conscription. Technocracy has no other function or objective except the defeat of America's fascist enemies at home and abroad.

Technocracy suggests that all other Americans and American organizations do likewise. We can have no other interest, no other program except winning the war and the peace for America.

You do not have to become a Technocrat or endorse Technocracy to advocate Total Conscription. Your organization can endorse and promote Total Conscription without affiliating with or supporting Technocracy.

This is America's program. This is a job for every American.

[Section Stamp]

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